

NEWS RELEASE

For Immediate Release: May 1, 2023

Sterling Reports Record First Quarter 2023 Results

THE WOODLANDS, TX – May 1, 2023 – Sterling Infrastructure, Inc. (NasdaqGS: STRL) ("Sterling" or the "Company") today announced financial results for the first quarter 2023.

The financial information herein is from continuing operations and comparisons are to the prior year quarter, unless otherwise noted.

First Quarter 2023 Results

- Revenues of \$403.6 million, an increase of 10%
- Gross margin of 15.3%, an increase from 15.1%
- Net Income of \$19.6 million, or \$0.64 per diluted share, an increase of 11% and 8%, respectively
- EBITDA⁽¹⁾ of \$45.9 million, an increase of 14%; Adjusted EBITDA⁽¹⁾ of \$46.1 million, an increase of 13%
- Cash flows from operations of \$49.1 million for the first quarter
- Cash and Cash Equivalents totaled \$202.6 million at March 31, 2023
- Backlog at March 31, 2023 was \$1.62 billion, an increase of 15% over December 31, 2022
- Combined backlog⁽²⁾ at March 31, 2023 was \$1.75 billion, an increase of 4% over December 31, 2022

CEO Remarks and Outlook

"Our first quarter results reflect excellent execution from our teams despite the ongoing economic challenges. Our performance drove strong revenue growth of 10% and gross margin expansion of 20 basis points, yielding first quarter EPS of \$0.64," stated Joe Cutillo, Sterling's Chief Executive Officer.

"E-Infrastructure Solutions, our largest, fastest-growing and highest-margin segment, grew 22%. This reflects high levels of demand from data center and advanced manufacturing customers. Our Transportation Solutions segment saw a 4% decline in revenue due to the reallocation of resources into higher-margin E-Infrastructure work and the timing of project execution. Our continued efforts to improve mix drove an increase in Transportation Solutions operating income of 19%. Our Building Solutions segment grew revenue by 7%, reflecting higher levels of commercial revenue. Our residential revenues were essentially flat despite a mid-single digit decline in slab volumes. Buildings Solutions margins were lower relative to the prior year quarter due to mix impacts, as we anticipated," continued Mr. Cutillo.

"Our year is off to a strong start with record backlog, new high-value E-Infrastructure project awards, increased transportation funding, and emerging improvement in housing starts. Our solid first quarter results and the favorable growth opportunities across our markets give us confidence that we are trending toward the higher end of our guidance range. The high end of our guidance ranges would offer an improvement in revenue by 13.0% and net income by 13.7% over 2022," Mr. Cutillo concluded.

⁽¹⁾ The Company defines EBITDA as GAAP net income from Continuing Operations, adjusted for depreciation and amortization, net interest expense and taxes. The Company defines Adjusted EBITDA as EBITDA excluding acquisition related costs. See the "Non-GAAP Measures" and "EBITDA Reconciliation" sections below for more information.

⁽²⁾ Combined Backlog includes Unsigned Awards of \$130.5 million and \$275.0 million at March 31, 2023 and December 31, 2022, respectively.

Full Year 2023 Guidance

- Revenue of \$1.9 billion to \$2.0 billion
- Net Income of \$104 million to \$110 million
- EPS of \$3.33 to \$3.53
- EBITDA⁽¹⁾ of \$220 million to \$235 million

Conference Call

Sterling's management will hold a conference call to discuss these results and recent corporate developments on Tuesday, May 2, 2023 at 9:00 a.m. ET/8:00 a.m. CT. Interested parties may participate in the call by dialing (201) 493-6744 or (877) 445-9755. Please call in 10 minutes before the conference call is scheduled to begin and ask for the Sterling Infrastructure call. To coincide with the conference call, Sterling will post a slide presentation at www.strlco.com on the Events & Presentations section of the Investor Relations tab. Following management's opening remarks, there will be a question and answer session.

To listen to a simultaneous webcast of the call, please go to the Company's website at www.strlco.com at least 15 minutes early to download and install any necessary audio software. If you are unable to listen live, the conference call webcast will be archived on the Company's website for 30 days.

About Sterling

Sterling operates through a variety of subsidiaries within three segments specializing in E-Infrastructure, Transportation and Building Solutions in the United States, primarily across the Southern, Northeastern, Mid-Atlantic and Rocky Mountain regions and Hawaii. E-Infrastructure Solutions provides advanced, large-scale site development services for data centers, e-commerce distribution centers, manufacturing, warehousing, energy and more. Transportation Solutions includes infrastructure and rehabilitation projects for highways, roads, bridges, airports, ports, rail and storm drainage systems. Building Solutions projects include residential and commercial concrete foundations for single-family and multi-family homes, parking structures, elevated slabs and other concrete work. From strategy to operations, we are committed to sustainability by operating responsibly to safeguard and improve society's quality of life. Caring for our people and our communities, our customers and our investors – that is The Sterling Way.

Joe Cutillo, CEO, "We build and service the infrastructure that enables our economy to run, our people to move and our country to grow."

Important Information for Investors and Stockholders

Non-GAAP Measures

This press release contains "Non-GAAP" financial measures as defined under Regulation G of the amended U.S. Securities Exchange Act of 1934. The Company reports financial results in accordance with U.S. generally accepted accounting principles ("GAAP"), but the Company believes that certain Non-GAAP financial measures provide useful supplemental information to investors regarding the underlying business trends and performance of the Company's ongoing operations and are useful for period-over-period comparisons of those operations.

Non-GAAP measures may include adjusted net income, adjusted EPS, EBITDA and adjusted EBITDA, in each case excluding the impacts of certain identified items. The excluded items represent items that the Company does not consider to be representative of its normal operations. The Company believes that these measures are useful for investors to review, because they provide a consistent measure of the underlying financial results of the Company's ongoing business and, in the Company's view, allow for a supplemental comparison against historical results and expectations for future performance. Furthermore, the Company uses each of these to measure the performance of the Company's operations for budgeting and forecasting, as well as employee incentive compensation. However, Non-GAAP measures should not be considered as substitutes for net income, EPS, or other data prepared and reported in accordance with GAAP and should be viewed in addition to the Company's reported results prepared in accordance with GAAP.

Reconciliations of Non-GAAP financial measures to the most comparable GAAP measures are provided in the tables included within this press release.

Cautionary Statement Regarding Forward-Looking Statements

This press release contains statements that are considered forward-looking statements within the meaning of the federal securities laws. These forward-looking statements are subject to a number of risks and uncertainties, many of which are beyond our control, which may include statements about: our business strategy; our financial strategy; our industry outlook; our guidance; and our plans, objectives, expectations, forecasts, outlook and intentions. All of these types of statements, other than statements of historical fact included in this press release, are forward-looking statements. In some cases, forward-looking statements can be identified by terminology such as "may," "will," "could," "should," "expect," "plan," "project," "intend," "anticipate," "believe," "estimate," "predict," "potential," "pursue," "target," "continue," the negative of such terms or other comparable terminology. The forward-looking statements contained in this press release are largely based on our expectations, which reflect estimates and assumptions made by our management. These estimates and assumptions reflect our best judgment based on currently known market conditions and other factors. Although we believe such estimates and assumptions to be reasonable, they are inherently uncertain and involve a number of risks and uncertainties that are beyond our control. In addition, management's assumptions about future events may prove to be inaccurate. Management cautions all readers that the forward-looking statements contained in this press release are not guarantees of future performance, and we cannot assure any reader that such statements will be realized or the forwardlooking events and circumstances will occur. Actual results may differ materially from those anticipated or implied in the forward-looking statements due to factors listed in the "Risk Factors" section in our filings with the U.S. Securities and Exchange Commission and elsewhere in those filings. Additional factors or risks that we currently deem immaterial, that are not presently known to us or that arise in the future could also cause our actual results to differ materially from our expected results. Given these uncertainties, investors are cautioned that many of the assumptions upon which our forward-looking statements are based are likely to change after the date the forward-looking statements are made. The forward-looking statements speak only as of the date made, and we undertake no obligation to publicly update or revise any forward-looking statements for any reason, whether as a result of new information, future events or developments, changed circumstances, or otherwise, notwithstanding any changes in our assumptions, changes in business plans, actual experience or other changes. These cautionary statements gualify all forward-looking statements attributable to us or persons acting on our behalf.

Company Contact: Sterling Infrastructure, Inc. Noelle Dilts, VP IR and Corporate Strategy 281-214-0795 Investor Relations Contact: The Equity Group Inc. Jeremy Hellman, CFA 212-836-9626

STERLING INFRASTRUCTURE, INC. & SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data) (Unaudited)

	Т	Three Months Ended March 31,		
		2023		2022
Continuing Operations:				
Revenues	\$	403,579	\$	365,962
Cost of revenues		(341,837)		(310,813
Gross profit		61,742		55,149
General and administrative expense		(23,321)		(20,297
Intangible asset amortization		(3,736)		(3,568
Acquisition related costs		(190)		(255
Other operating expense, net		(1,868)		(1,666
Operating income		32,627		29,363
Interest income		1,974		8
Interest expense		(7,528)		(4,650
Income before income taxes		27,073		24,721
Income tax expense		(7,033)		(6,778
Net income, including noncontrolling interests		20,040		17,943
Less: Net income attributable to noncontrolling interests		(391)		(271
Net income from Continuing Operations	\$	19,649	\$	17,672
Discontinued Operations:				
Pretax income	\$	—	\$	1,399
Income tax expense				181
Net income from Discontinued Operations	\$		\$	1,580
Net income attributable to Sterling common stockholders	\$	19,649	\$	19,252
Net income per share from Continuing Operations:				
Basic	\$	0.64	\$	0.59
Diluted	\$		\$	0.59
Net income per share from Discontinued Operations:			•	
Basic	\$		\$	0.05
Diluted	\$		\$	0.05
Net income per share attributable to Sterling common stockholders:				
Basic	\$	0.64		0.64
Diluted	\$	0.64	\$	0.64
Weighted average common shares outstanding:				
Basic		30,618		29,964
Diluted		30,789		30,112

STERLING INFRASTRUCTURE, INC. & SUBSIDIARIES SEGMENT INFORMATION (In thousands) (Unaudited)

	 Three Months Ended March 31,				
Revenues	2023	% of Revenue		2022	% of Revenue
E-Infrastructure Solutions	\$ 205,840	51%	\$	168,927	46%
Transportation Solutions	111,139	28%		116,141	32%
Building Solutions	 86,600	21%		80,894	22%
Total Revenues	\$ 403,579		\$	365,962	
Operating Income (Loss)					
E-Infrastructure Solutions	\$ 24,269	11.8%	\$	21,285	12.6%
Transportation Solutions	5,306	4.8%		4,443	3.8%
Building Solutions	 8,701	10.0%		9,358	11.6%
Segment Operating Income	38,276	9.5%		35,086	9.6%
Corporate	(5,459)			(5,468)	
Acquisition Related Costs	(190)			(255)	
Total Operating Income	\$ 32,627	8.1%	\$	29,363	8.0%

STERLING INFRASTRUCTURE, INC. & SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except per share data) (Unaudited)

Accounts receivable 230,148 262,646 Contract assets 125,494 109,803 Receivables from and equity in construction joint ventures 13,648 14,122 Other current assets 587,960 259,7254 Property and equipment, net 215,217 215,482 Operating lease right-of-use assets, net 62,278 59,415 Goodwill 206,271 262,660 Other intangibles, net 295,387 299,123 Other non-current assets 7,615 7,654 Total assets 5 1,431,128 \$ 1,441,620 Current liabilities: 242,326 239,297 20,207 Current naturities of long-term debt 35,059 32,610 Current portion of long-term debt 35,059 32,610 Current naturities of long-term debt 35,059 32,610 Current naturities of long-term debt 35,548 398,735 Long-term lass object to mandatory redemption and undistributed earnings 118,416 446,611 Long-term liabilities 4446,611 365,548 398,735 <th></th> <th>1</th> <th colspan="2">March 31, 2023</th> <th colspan="2">· · · · · · · · · · · · · · · · · · ·</th> <th>ecember 31, 2022</th>		1	March 31, 2023		· · · · · · · · · · · · · · · · · · ·		ecember 31, 2022
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Other non-current assets, net 7,615 7,654 Total assets \$ 1,431,128 \$ 1,441,620 Liabilities and Stockholders' Equity Current liabilities: \$ 119,450 \$ 121,887 Accounts payable \$ 119,450 \$ 121,887 Contract liabilities \$ 242,326 \$ 239,297 Current maturities of long-term debt \$ 35,059 \$ 32,610 Current portion of long-term lease obligations \$ 17,376 \$ 17,175 Accrued compensation \$ 16,904 \$ 24,136 Other current liabilities \$ 13,574 \$ 8,966 Total current liabilities \$ 444,689 \$ 446,611 Long-term debt \$ 365,548 \$ 398,735 Long-term lease obligations \$ 45,164 \$ 40,013 Members' interest subject to mandatory redemption and undistributed earnings \$ 18,419 \$ 21,597 Deferred tax liabilities \$ 4,666 \$ 5,116 \$ 7 0tal liabilities \$ 932,873 Stockholders' equity \$ 206,028 \$ 86,379 \$ 206,028 \$ 86,379 Common stock \$ 308 \$ 306	Goodwill		262,671		262,692		
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Accounts payable \$ 119,450 \$ 121,887 Contract liabilities 242,326 239,297 Current maturities of long-term debt 35,059 32,610 Current portion of long-term lease obligations 17,376 19,715 Accured compensation 16,904 24,136 Other current liabilities 13,574 8,966 Total current liabilities 444,689 4446,611 Long-term debt 365,548 398,735 Long-term lease obligations 45,164 40,103 Members' interest subject to mandatory redemption and undistributed earnings 18,419 21,597 Deferred tax liabilities 932,873 963,821 Other long-term liabilities 932,873 963,821 Stockholders' equity: 308 306 Additional paid in capital 288,328 287,914 Retained earnings 3,591 3,200 Total stockholders' equity 3,591 3,200 Total stockholders' equity 498,255 477,799	Liabilities and Stockholders' Equity						
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Current maturities of long-term debt 35,059 32,610 Current portion of long-term lease obligations 17,376 19,715 Accrued compensation 16,904 24,136 Other current liabilities 13,574 8,966 Total current liabilities 444,689 446,611 Long-term debt 365,548 398,735 Long-term debt 365,548 398,735 Long-term lease obligations 45,164 40,103 Members' interest subject to mandatory redemption and undistributed earnings 18,419 21,597 Deferred tax liability, net 54,387 51,659 Other long-term liabilities 932,873 963,821 Stockholders' equity:	Accounts payable	\$	119,450	\$	121,887		
Current portion of long-term lease obligations 17,376 19,715 Accrued compensation 16,904 24,136 Other current liabilities 13,574 8,966 Total current liabilities 444,689 446,611 Long-term debt 365,548 398,735 Long-term debt 365,548 398,735 Long-term lease obligations 45,164 40,103 Members' interest subject to mandatory redemption and undistributed earnings 18,419 21,597 Deferred tax liability, net 54,387 51,659 Other long-term liabilities 932,873 963,821 Stockholders' equity: 200 288,328 287,914 Retained earnings 206,028 186,379 366,379 Total Sterling stockholders' equity 494,664 474,599 3,591 3,200 Total stockholders' equity 498,255 477,799	Contract liabilities		242,326		239,297		
Accrued compensation 16,904 24,136 Other current liabilities 13,574 8,966 Total current liabilities 444,689 446,611 Long-term debt 365,548 398,735 Long-term lease obligations 45,164 40,103 Members' interest subject to mandatory redemption and undistributed earnings 18,419 21,597 Deferred tax liability, net 54,387 51,659 Other long-term liabilities 932,873 963,821 Stockholders' equity: 932,873 963,821 Common stock 308 306 Additional paid in capital 288,328 287,914 Retained earnings 206,028 186,379 Total Sterling stockholders' equity 494,664 474,599 Noncontrolling interests 3,591 3,200 Total stockholders' equity 498,255 477,799	Current maturities of long-term debt		35,059		32,610		
Other current liabilities 13,574 8,966 Total current liabilities 444,689 446,611 Long-term debt 365,548 398,735 Long-term lease obligations 45,164 40,103 Members' interest subject to mandatory redemption and undistributed earnings 18,419 21,597 Deferred tax liability, net 54,387 51,659 Other long-term liabilities 932,873 963,821 Total liabilities 932,873 963,821 Stockholders' equity: Common stock 308 306 Additional paid in capital 288,328 287,914 Retained earnings 206,028 186,379 Total Sterling stockholders' equity 494,664 474,599 Noncontrolling interests 3,591 3,200 Total stockholders' equity 498,255 477,799	Current portion of long-term lease obligations		17,376		19,715		
Total current liabilities 444,689 446,611 Long-term debt 365,548 398,735 Long-term lease obligations 45,164 40,103 Members' interest subject to mandatory redemption and undistributed earnings 18,419 21,597 Deferred tax liability, net 54,387 51,659 Other long-term liabilities 4,666 5,116 Total liabilities 932,873 963,821 Stockholders' equity: Common stock 308 306 Additional paid in capital 288,328 287,914 Retained earnings 206,028 186,379 Total Sterling stockholders' equity 494,664 474,599 Noncontrolling interests 3,591 3,200 Total stockholders' equity 498,255 477,799	Accrued compensation		16,904		24,136		
Long-term debt 365,548 398,735 Long-term lease obligations 45,164 40,103 Members' interest subject to mandatory redemption and undistributed earnings 18,419 21,597 Deferred tax liability, net 54,387 51,659 Other long-term liabilities 4,666 5,116 Total liabilities 932,873 963,821 Stockholders' equity: Common stock 308 306 Additional paid in capital 288,328 287,914 Retained earnings 206,028 186,379 Total Sterling stockholders' equity 494,664 474,599 Noncontrolling interests 3,591 3,200 Total stockholders' equity 498,255 477,799	Other current liabilities		13,574		8,966		
Long-term lease obligations45,16440,103Members' interest subject to mandatory redemption and undistributed earnings18,41921,597Deferred tax liability, net54,38751,659Other long-term liabilities4,6665,116Total liabilities932,873963,821Stockholders' equity:77Common stock308306Additional paid in capital288,328287,914Retained earnings206,028186,379Total Sterling stockholders' equity494,664474,599Noncontrolling interests3,5913,200Total stockholders' equity498,255477,799	Total current liabilities		444,689		446,611		
Long-term lease obligations45,16440,103Members' interest subject to mandatory redemption and undistributed earnings18,41921,597Deferred tax liability, net54,38751,659Other long-term liabilities4,6665,116Total liabilities932,873963,821Stockholders' equity:77Common stock308306Additional paid in capital288,328287,914Retained earnings206,028186,379Total Sterling stockholders' equity494,664474,599Noncontrolling interests3,5913,200Total stockholders' equity498,255477,799	Long-term debt		365,548		398,735		
Deferred tax liability, net54,38751,659Other long-term liabilities4,6665,116Total liabilities932,873963,821Stockholders' equity:308306Additional paid in capital288,328287,914Retained earnings206,028186,379Total Sterling stockholders' equity494,664474,599Noncontrolling interests3,5913,200Total stockholders' equity498,255477,799	Long-term lease obligations		45,164		40,103		
Other long-term liabilities 4,666 5,116 Total liabilities 932,873 963,821 Stockholders' equity: Common stock 308 306 Additional paid in capital 288,328 287,914 Retained earnings 206,028 186,379 Total Sterling stockholders' equity 494,664 474,599 Noncontrolling interests 3,591 3,200 Total stockholders' equity 498,255 477,799	Members' interest subject to mandatory redemption and undistributed earnings		18,419		21,597		
Total liabilities932,873963,821Stockholders' equity:308306Common stock308306Additional paid in capital288,328287,914Retained earnings206,028186,379Total Sterling stockholders' equity494,664474,599Noncontrolling interests3,5913,200Total stockholders' equity498,255477,799	Deferred tax liability, net		54,387		51,659		
Stockholders' equity:308306Common stock308306Additional paid in capital288,328287,914Retained earnings206,028186,379Total Sterling stockholders' equity494,664474,599Noncontrolling interests3,5913,200Total stockholders' equity498,255477,799	Other long-term liabilities		4,666		5,116		
Common stock308306Additional paid in capital288,328287,914Retained earnings206,028186,379Total Sterling stockholders' equity494,664474,599Noncontrolling interests3,5913,200Total stockholders' equity498,255477,799	Total liabilities		932,873		963,821		
Additional paid in capital 288,328 287,914 Retained earnings 206,028 186,379 Total Sterling stockholders' equity 494,664 474,599 Noncontrolling interests 3,591 3,200 Total stockholders' equity 498,255 477,799	Stockholders' equity:						
Retained earnings206,028186,379Total Sterling stockholders' equity494,664474,599Noncontrolling interests3,5913,200Total stockholders' equity498,255477,799	Common stock		308		306		
Total Sterling stockholders' equity494,664474,599Noncontrolling interests3,5913,200Total stockholders' equity498,255477,799	Additional paid in capital		288,328		287,914		
Total Sterling stockholders' equity494,664474,599Noncontrolling interests3,5913,200Total stockholders' equity498,255477,799	Retained earnings		206,028		186,379		
Noncontrolling interests3,5913,200Total stockholders' equity498,255477,799					474,599		
Total stockholders' equity498,255477,799					3,200		
	C C				477,799		
		\$		\$			

STERLING INFRASTRUCTURE, INC. & SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (Unaudited)

	Three Months Ended March 31,			
	2023		2022	
Cash flows from operating activities:				
Net income	\$	20,040	\$ 19,523	
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		13,692	11,767	
Amortization of debt issuance costs and non-cash interest		422	556	
Gain on disposal of property and equipment		(1,672)	(228	
Gain on debt extinguishment, net			(2,428	
Deferred taxes		2,728	5,640	
Stock-based compensation		3,240	2,611	
Change in fair value of interest rate swap			(90	
Changes in operating assets and liabilities		10,608	(10,783	
Net cash provided by operating activities		49,058	26,568	
Cash flows from investing activities:				
Disposition proceeds		14,000		
Capital expenditures		(14,221)	(14,969	
Proceeds from sale of property and equipment		6,726	406	
Net cash provided by (used in) investing activities		6,505	(14,563	
Cash flows from financing activities:				
Repayments of debt		(30,843)	(5,928	
Withholding taxes paid on net share settlement of equity awards		(4,288)	(7,385	
Net cash used in financing activities		(35,131)	(13,313	
Net change in cash, cash equivalents, and restricted cash		20,432	(1,308	
Cash, cash equivalents and restricted cash at beginning of period		185,265	88,693	
Cash, cash equivalents and restricted cash at end of period		205,697	87,385	
Less: restricted cash - Continuing Operations		(3,121)	(3,721	
Less: cash, cash equivalents and restricted cash - Discontinued Operations			(14,264	
Cash and cash equivalents at end of period - Continuing Operations	\$	202,576	\$ 69,400	

STERLING INFRASTRUCTURE, INC. & SUBSIDIARIES EBITDA FROM CONTINUING OPERATIONS RECONCILIATION (In thousands) (Unaudited)

	Three Mont	Three Months Ended March 31			
	2023	2023 2			
Net income from Continuing Operations	\$ 19,6	49 \$	17,672		
Depreciation and amortization	13,6	92	11,363		
Interest expense, net of interest income	5,5	54	4,642		
Income tax expense	7,0	33	6,778		
EBITDA from Continuing Operations ⁽¹⁾	45,9	28	40,455		
Acquisition related costs	1	90	255		
Adjusted EBITDA from Continuing Operations (2)	\$ 46,1	8	40,710		

⁽¹⁾ The Company defines EBITDA as GAAP net income from Continuing Operations, adjusted for depreciation and amortization, net interest expense and taxes.

⁽²⁾ The Company defines Adjusted EBITDA as EBITDA excluding the impact of acquisition related costs.

STERLING INFRASTRUCTURE, INC. & SUBSIDIARIES EBITDA GUIDANCE RECONCILIATION (In millions) (Unaudited)

	Ful	Full Year 2023 Guidance			
	Low		High		
Net income attributable to Sterling common stockholders	\$	104	\$	110	
Depreciation and amortization		55		59	
Interest expense, net of interest income		21		24	
Income tax expense		40		42	
EBITDA ⁽¹⁾	\$	220	\$	235	

⁽¹⁾ The Company defines EBITDA as GAAP net income attributable to Sterling common stockholders, adjusted for depreciation and amortization, net interest expense, and taxes.